

BUSINESS MODEL

Ferrovial is a global infrastructure company focused on the development and operation of infrastructure, with main presence in the transport sector. The company business model is based on an integrated

RESOURCE

PEOPLE

24,799
employees

15.5
hours of training per employee

INNOVATION

73.97
million in Digitalization and R&D investment

158
projects developed in R&D

LOCAL SUPPLIERS

44,386
suppliers

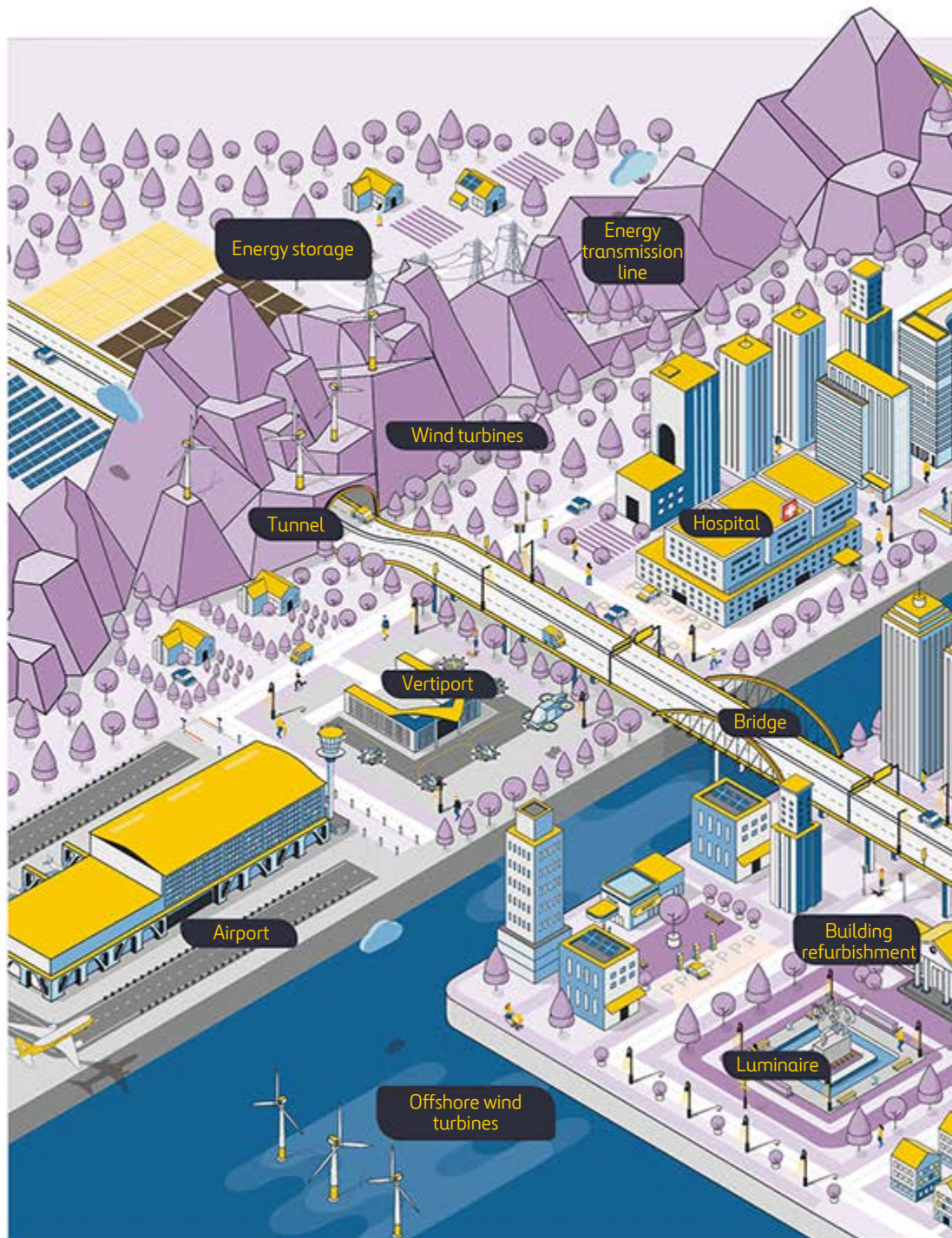
96.9%
of local purchase

FINANCIAL POSITION

5,387
million euros of liquidity*

BBB

credit rating by S&P and Fitch



TOLL ROADS

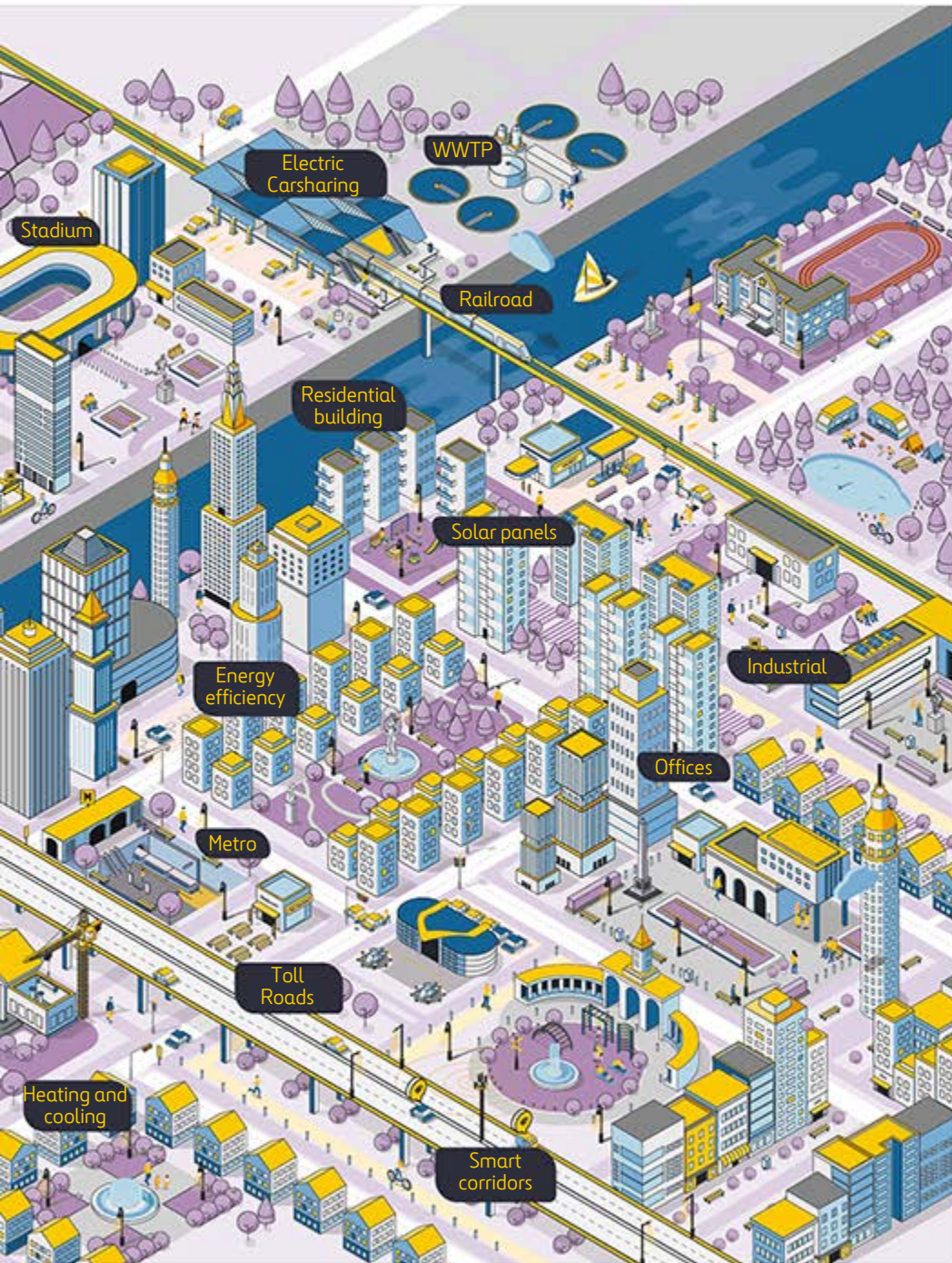
Is focused on the development of congestion-relief solutions, particularly in North America. The division leverages its expertise in transportation infra engineering to develop greenfield assets while minimizing risk and benefiting from synergies through our construction subsidiary, and through the capability to operate and manage the concession for the remaining life-cycle of the asset.

AIRPORTS

It facilitates air transport by improving people's connectivity. The company has more than 25 years of operational expertise managing airports worldwide. It is currently developing the New Terminal One (NTO) concession at JFK airport which is expected to open by 2026. Recently, the company announced the planned divestment of its 25% stake in Heathrow airport, aligned with company's capital allocation strategy of rotating mature assets.

*More information on the Alternative Performance Measures section

platform with the objective of developing infrastructure projects with high value creation. Ferrovial's activity is carried out through four business units: Toll Roads, Airports, Construction and Energy.



ENERGY

The energy division is focused on the development of projects for the energy transition. The company is dedicated to providing innovative solutions for the promotion, construction, and operation of energy generation and transmission infrastructures, as well as for energy efficiency.

CONSTRUCTION

Is a key pillar of Ferrovial's value creation. It supports all the concession businesses with end-to-end technical, engineering and production capabilities making the company more competitive when bidding new infrastructure projects. Throughout the development of a project, the division is able to manage risks from the bidding and design phase up to the project delivery.

ADDED VALUE

PEOPLE

10,495
new hires

1,599
M€ in salaries and wages

INNOVATION

47
projects with startups

27
new technologies applied

ENVIRONMENT

28.97%
absolute emission reduction scope 1&2 compared to 2022

144
times offset water footprint

INVESTMENT AND TAXATION

250 M€
of dividends distributed

1,027 M€
taxes paid